

Quest Community Health Centre  
Statement of Financial Position  
for the period ended June 30, 2018

DRAFT  
July 23 2018

**ASSETS**

|                     |                                      |                             |                            |
|---------------------|--------------------------------------|-----------------------------|----------------------------|
| Bank                |                                      |                             |                            |
|                     | Advantage Savings Account-Capital    | \$ 1,334,793                |                            |
|                     | Chequing Account                     | \$ 1,358,169                |                            |
|                     | Petty Cash                           | \$ 300                      |                            |
|                     | Shares                               | \$ 1                        | \$ 2,693,263               |
|                     |                                      | <u>                    </u> |                            |
| Accounts Receivable |                                      |                             |                            |
|                     | Accounts Receivable                  | \$ -                        |                            |
|                     | Minister of Finance: GST/PST Rebates | \$ 10,747                   | \$ 10,747                  |
|                     |                                      | <u>                    </u> |                            |
| Prepaid Expenses    |                                      |                             | \$ 47,978                  |
| Capital Assets      |                                      |                             |                            |
|                     | Equipment                            | \$ 407,638                  |                            |
|                     | Dental Equipment                     | \$ 105,555                  |                            |
|                     | Computer Equipment                   | \$ 137,320                  |                            |
|                     | Vehicle                              | \$ 33,465                   |                            |
|                     | Capital under Construction           | \$ 163,485                  |                            |
|                     | Less: Accumulated Depreciation       | \$ (408,990)                | \$ 438,473                 |
|                     |                                      | <u>                    </u> |                            |
| TOTAL ASSETS        |                                      |                             | <u><u>\$ 3,190,461</u></u> |

Quest Community Health Centre  
Statement of Financial Position  
for the period ended June 30, 2018

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July 23 2018

**LIABILITIES & EQUITY**

|  |           |                                |
|--|-----------|--------------------------------|
| Accounts Payable   | \$        | 9,860                          |
| Accounts Payable: Ministry of Health                             |           |                                |
| as at March 31, 2017   | \$        | 483,309.00                     |
| as at March 31, 2018   | \$        | <u>572,398.00</u>              |
|  | \$        | 1,055,707                      |
| Accounts Payable - Payroll                                       | \$        | 16,805                         |
| Accrued Liabilities  | \$        | 67,689                         |
| Deferred Revenue: Dental Operatory                               |           |                                |
| Henry Schein   | \$        | 33,831                         |
| Donations  | \$        | 5,835                          |
| Green Shield   | \$        | 3,166                          |
| Fowler Family Foundation   | \$        | 60,939                         |
| Niagara Prosperity Initiative                                    | \$        | <u>10,511</u>                  |
|  | \$        | 114,281                        |
| Deferred Revenue: BPSO: Registered Nurses Association of Niagara | \$        | (5,833)                        |
| Deferred Revenue: Senior Pride Network Niagara                   |           |                                |
| Ministry Responsible for Senior Affairs                          | \$        | 1,890                          |
| Niagara Community Foundation                                     | \$        | <u>1,800</u>                   |
|  | \$        | 3,690                          |
| Deferred Revenue: Capital Monies for assets under construction   | \$        | 1,330,861                      |
| Deferred Contributions related to Capital                        | \$        | 438,473                        |
| Current Earnings   |           |                                |
| Operating Funds - Operations                                     | \$        | 121,572                        |
| Operating Funds - Dental   | \$        | 1,053                          |
| Operating Funds - Permanent Site                                 | \$        | 3,932                          |
| Operating Funds - USAT   | \$        | 11,869                         |
| Operating Funds - Migrant Worker Program                         | \$        | 1,728                          |
| Operating Funds - Niagara Prosperity Initiative                  | \$        | 13,139                         |
| Operating Funds - Best Practice Spotlight Organization           | \$        | 5,166                          |
| Operating Funds - Senior Pride Network Niagara                   | \$        | 470                            |
| Retained Earnings  | \$        | -                              |
| <b>TOTAL LIABILITIES &amp; EQUITY</b>                            | <b>\$</b> | <b><u><u>3,190,461</u></u></b> |

Quest Community Health Centre  
Statement of Financial Position  
for the period ended June 30, 2018

DRAFT  
July 23 2018

Prepared by: D Gdanski

Quest Community Health Centre  
Statement of Operations - Quest Operations  
as at June 30, 2018

DRAFT: July 23 18

|  | Annualized<br>Budget | YTD<br>Budget  | Actual<br>Year to Date | Variance        |
|--|----------------------|----------------|------------------------|-----------------|
| <b>REVENUE</b>   |                      |                |                        |                 |
| LHIN: Base Operating Funds   | 3,384,691            | 846,173        | 846,173                | (0)             |
| Retention & Recruitment  | 70,100               | 17,525         | 17,525                 | 0               |
| Revenue: Pharmacy  | 6,750                | 1,688          | 1,688                  | 0               |
|  | <u>3,461,541</u>     | <u>865,385</u> | <u>865,386</u>         | <u>(0)</u>      |
| <b>EXPENSES</b>  |                      |                |                        |                 |
| <b>Physicians</b>  |                      |                |                        |                 |
| Salaries   | 880,210              | 220,053        | 90,120                 | 129,933         |
| On-Call  | 20,000               | 5,000          | 5,000                  | 0               |
| Benefits*  | 122,003              | 30,501         | 9,345                  | 21,156          |
|  | <u>1,022,213</u>     | <u>255,553</u> | <u>104,465</u>         | <u>151,088</u>  |
| <b>Other Staff</b>   |                      |                |                        |                 |
| Salaries   | 1,427,840            | 356,960        | 364,467                | (7,507)         |
| Retention & Recruitment  | 70,100               | 17,525         | 17,525                 | 0               |
| Benefits*  | 334,795              | 83,699         | 95,685                 | (11,986)        |
| Salaries - Purchased Services  | 79,400               | 19,850         | 14,388                 | 5,462           |
|  | <u>1,912,135</u>     | <u>478,034</u> | <u>492,065</u>         | <u>(14,031)</u> |
| <i>*Budget tsf \$91,502 from Physician Benefits to Other Staff Benefits re: HOOPP (retained 2.00 FTE benefit allowance in Physician Benefit budget; reallocated 1.5 FTE benefit allowance from Physician benefit budget to Other Staff benefit budget)</i> |                      |                |                        |                 |
| Total Salaries/Benefits  | 2,934,348            | 733,587        | 596,530                | 137,057         |
| <b>Operations</b>  |                      |                |                        |                 |
| <b>Purchased Services</b>  | <b>35,500</b>        | <b>8,875</b>   | <b>2,306</b>           | <b>6,569</b>    |
| Purchased Services   | 0                    | 0              | 0                      | 0               |
| Purchased Services: Project Mngt   | 5,000                | 1,250          | 210                    | 1,040           |
| HR Recruitment - Advertising portion   | 10,000               | 2,500          | 0                      | 2,500           |
| Architect  | 0                    | 0              | 0                      | 0               |
| Legal  | 12,500               | 3,125          | 0                      | 3,125           |
| Audit  | 6,500                | 1,625          | 1,500                  | 125             |
| Interest & Bank/Payroll Service Fees   | 1,500                | 375            | 596                    | (221)           |
| <b>Program</b>   | <b>211,700</b>       | <b>52,925</b>  | <b>84,156</b>          | <b>(31,231)</b> |
| Office Supplies/Postage  | 10,254               | 2,564          | 1,363                  | 1,201           |
| Housekeeping Supplies  | 5,000                | 1,250          | 0                      | 1,250           |
| Photocopier Contract   | 7,368                | 1,842          | 1,557                  | 285             |
| Contracted Services: Cleaning  | 28,598               | 7,150          | 9,903                  | (2,754)         |
| Professional Memberships   | 15,000               | 3,750          | 5,026                  | (1,276)         |
| Promotion  | 13,000               | 3,250          | 4,308                  | (1,058)         |
| Meetings/Collaboratives  | 5,000                | 1,250          | 2,266                  | (1,016)         |
| Travel   | 10,000               | 2,500          | 3,252                  | (752)           |
| Telephone/Internet/Cell Phone  | 14,498               | 3,625          | 4,060                  | (436)           |
| Resource Material  | 4,482                | 1,121          | 4,983                  | (3,863)         |
| Staff Development  | 25,000               | 6,250          | 20,609                 | (14,359)        |
| Board Development  | 5,000                | 1,250          | 3,495                  | (2,245)         |
| Organizational Dev/Marketing/Communication   | 0                    | 0              | 12,993                 | (12,993)        |
| Staff Appreciation & Wellness  | 5,000                | 1,250          | 177                    | 1,073           |
| Medical Supplies   | 26,000               | 6,500          | 2,641                  | 3,859           |
| Program Supplies   | 17,000               | 4,250          | 2,762                  | 1,488           |
| Points of Service  | 1,000                | 250            | 0                      | 250             |
| Outreach Expenses  | 1,500                | 375            | 484                    | (109)           |
| Health Promotion   | 1,500                | 375            | 0                      | 375             |
| Client Transportation  | 5,000                | 1,250          | 839                    | 411             |
| Uninsured Clients  | 5,000                | 1,250          | 0                      | 1,250           |
| Office Furniture/Electronics   | 4,500                | 1,125          | 591                    | 534             |
| Translation Services   | 0                    | 0              | 125                    | (125)           |
| Medical Equipment  | 9,000                | 2,250          | 4,532                  | (2,282)         |
| Cost Recovery  | (7,000)              | (1,750)        | (1,810)                | 60              |
| <b>Occupancy</b>   | <b>194,059</b>       | <b>48,515</b>  | <b>55,880</b>          | <b>(7,365)</b>  |
| Insurance (D & O/Property/Vehicle)   | 8,752                | 2,188          | 2,046                  | 142             |
| Rent   | 165,000              | 41,250         | 32,885                 | 8,365           |
| Utilities  | 0                    | 0              | 0                      | 0               |
| Operations & Maintenance   | 20,307               | 5,077          | 20,949                 | (15,872)        |
| <b>IMS Services</b>  | <b>0</b>             | <b>0</b>       | <b>0</b>               | <b>0</b>        |
| <b>IT Equipment</b>  | <b>70,934</b>        | <b>17,734</b>  | <b>4,941</b>           | <b>12,793</b>   |
| <b>Purkinje</b>  | <b>15,000</b>        | <b>3,750</b>   | <b>0</b>               | <b>3,750</b>    |
| Total Operations   | 527,193              | 131,798        | 147,283                | (15,484)        |
| Total Expenses   | 3,461,541            | 865,385        | 743,813                | 121,572         |
| Total Surplus  | 0                    | 0              | 121,572                | (121,572)       |

Quest Community Health Centre  
Statement of Operations - USAT  
as at June 30, 2018

DRAFT: July 23 18

|                                  | Annualized<br>Budget | YTD<br>Budget     | Actual<br>Year to Date | Variance         |
|----------------------------------|----------------------|-------------------|------------------------|------------------|
| <b>REVENUE</b>                   |                      |                   |                        |                  |
| LHIN: Base Operating Funds       | \$ 587,800           | \$ 146,950        | \$ 146,950             | \$ -             |
| LHIN: Increase Base Funding      | \$ 13,500            | \$ 3,375          | \$ 3,375               | \$ -             |
|                                  | <u>\$ 601,300</u>    | <u>\$ 150,325</u> | <u>\$ 150,325</u>      | <u>\$ -</u>      |
| <b>EXPENSES</b>                  |                      |                   |                        |                  |
| <b>Staffing</b>                  |                      |                   |                        |                  |
| Salaries                         | \$ 396,040           | \$ 99,010         | \$ 89,727              | \$ 9,283         |
| Benefits                         | \$ 83,108            | \$ 20,763         | \$ 25,841              | \$ (5,078)       |
| Salaries - Purchased Services    | \$ -                 | \$ -              | \$ 2,850               | \$ (2,850)       |
|                                  | <u>\$ 479,148</u>    | <u>\$ 119,773</u> | <u>\$ 118,418</u>      | <u>\$ 1,355</u>  |
| <b>Operations</b>                |                      |                   |                        |                  |
| Office Supplies                  | \$ 4,320             | \$ 1,080          | \$ 678                 | \$ 402           |
| Program Supplies                 | \$ 9,748             | \$ 2,437          | \$ -                   | \$ 2,437         |
| Medical Supplies                 | \$ 1,944             | \$ 486            | \$ 618                 | \$ (132)         |
| Staff Development                | \$ 8,000             | \$ 2,000          | \$ 751                 | \$ 1,249         |
| Meetings                         | \$ -                 | \$ -              | \$ -                   | \$ -             |
| Travel                           | \$ 26,100            | \$ 6,539          | \$ 2,000               | \$ 4,539         |
| Telephone/Internet/Cell          | \$ 7,848             | \$ 1,962          | \$ 777                 | \$ 1,185         |
| Advertising/Promotion            | \$ 5,000             | \$ 1,250          | \$ 1,157               | \$ 93            |
| Professional Memberships         | \$ -                 | \$ -              | \$ 474                 | \$ (474)         |
| Client Transportation            | \$ -                 | \$ -              | \$ -                   | \$ -             |
| Occupancy Costs                  | \$ 37,068            | \$ 9,267          | \$ 9,309               | \$ (42)          |
| Utilities/Insurance              | \$ 1,836             | \$ 459            | \$ 951                 | \$ (492)         |
| Contracted Services: Cleaning    | \$ 7,464             | \$ 1,866          | \$ 2,136               | \$ (270)         |
| Contracted Services: Photocopier | \$ 1,824             | \$ 456            | \$ 576                 | \$ (120)         |
| Operations & Maintenance         | \$ 1,000             | \$ 250            | \$ 611                 | \$ (361)         |
| IT Equipment & Support           | \$ 3,000             | \$ 750            | \$ -                   | \$ 750           |
| Purkinje                         | \$ 7,000             | \$ 1,750          | \$ -                   | \$ 1,750         |
|                                  | <u>\$ 122,152</u>    | <u>\$ 30,552</u>  | <u>\$ 20,038</u>       | <u>\$ 10,514</u> |
| Total Operations                 | \$ 122,152           | \$ 30,552         | \$ 20,038              | \$ 10,514        |
| Total Expenses                   | \$ 601,300           | \$ 150,325        | \$ 138,456             | \$ 11,869        |
| Total Surplus                    | \$ -                 | \$ -              | \$ 11,869              | \$ (11,869)      |

Quest Community Health Centre  
Statement of Operations - Migrant Agricultural Worker Program  
as at June 30, 2018

DRAFT: July 23 18

|                                   | Annualized<br>Budget | YTD<br>Budget    | Actual<br>Year to Date | Variance        |
|-----------------------------------|----------------------|------------------|------------------------|-----------------|
| <b>REVENUE</b>                    |                      |                  |                        |                 |
| LHIN: Base Operating Funds        | \$ 166,300           | \$ 40,278        | \$ 40,278              | \$ -            |
| Retention & Recruitment           | 5,200                | 1,300            | 1,300                  | -               |
|                                   | <u>\$ 171,500</u>    | <u>\$ 41,578</u> | <u>\$ 41,578</u>       | <u>\$ -</u>     |
| <b>EXPENSES</b>                   |                      |                  |                        |                 |
| <b>Staffing</b>                   |                      |                  |                        |                 |
| Salaries                          | \$ 94,092            | \$ 22,226        | \$ 22,569              | \$ (343)        |
| Purchased Service: Administration | \$ 10,000            | \$ 2,500         | \$ 2,499               | \$ 1            |
| Purchased Service: Physician      | \$ 15,206            | \$ 3,802         | \$ -                   | \$ 3,802        |
| Benefits                          | \$ 13,539            | \$ 3,385         | \$ 6,379               | \$ (2,994)      |
|                                   | <u>\$ 132,837</u>    | <u>\$ 31,912</u> | <u>\$ 31,447</u>       | <u>\$ 465</u>   |
| <b>Operations</b>                 |                      |                  |                        |                 |
| Office Supplies                   | \$ 1,000             | \$ 250           | \$ 1,353               | \$ (1,103)      |
| Program Supplies                  | \$ 10,813            | \$ 2,703         | \$ 508                 | \$ 2,195        |
| Medical Supplies                  | \$ 3,900             | \$ 975           | \$ 162                 | \$ 813          |
| Staff Development                 | \$ 2,000             | \$ 500           | \$ 51                  | \$ 449          |
| Volunteer Training & Recognition  | \$ 3,000             | \$ 750           | \$ -                   | \$ 750          |
| Travel                            | \$ 6,000             | \$ 1,500         | \$ 807                 | \$ 693          |
| Insurance                         | \$ -                 | \$ -             | \$ 249                 | \$ (249)        |
| Occupancy                         | \$ -                 | \$ -             | \$ 2,448               | \$ (2,448)      |
| Telephone/Internet/Cell           | \$ 1,000             | \$ 250           | \$ 301                 | \$ (51)         |
| Advertising/Promotion             | \$ 1,000             | \$ 250           | \$ 168                 | \$ 82           |
| Client Travel                     | \$ 6,200             | \$ 1,550         | \$ 258                 | \$ 1,292        |
| Translation Services              | \$ -                 | \$ -             | \$ 855                 | \$ (855)        |
| Uninsured Clients                 | \$ -                 | \$ -             | \$ -                   | \$ -            |
| Operations & Maintenance          | \$ -                 | \$ -             | \$ 1,243               | \$ (1,243)      |
| EMR Licenses                      | \$ 250               | \$ 63            | \$ -                   | \$ 63           |
| Medical Equipment                 | \$ -                 | \$ -             | \$ -                   | \$ -            |
| IT Equipment & Support            | \$ 1,500             | \$ 375           | \$ -                   | \$ 375          |
| Purkinje                          | \$ 2,000             | \$ 500           | \$ -                   | \$ 500          |
|                                   | <u>\$ 38,663</u>     | <u>\$ 9,666</u>  | <u>\$ 8,403</u>        | <u>\$ 1,263</u> |
| Total Operations                  | \$ 38,663            | \$ 9,666         | \$ 8,403               | \$ 1,263        |
| Total Expenses                    | \$ 171,500           | \$ 41,578        | \$ 39,850              | \$ 1,728        |
| Total Surplus                     | \$ -                 | \$ -             | \$ 1,728               | \$ (1,728)      |

Quest Community Health Centre  
Statement of Operations - Dental Operatory  
as at June 30, 2018

DRAFT: July 23 18

|                                       | Annualized<br>Budget | YTD<br>Budget    | Actual<br>Year to Date | Variance    |
|---------------------------------------|----------------------|------------------|------------------------|-------------|
| <b>REVENUE</b>                        |                      |                  |                        |             |
| Henry Schein                          | \$ -                 | \$ -             | \$ -                   | \$ -        |
| Green Shield                          | \$ 55,000            | \$ 8,351         | \$ 8,351               | \$ -        |
| Fowler Family Foundation              | \$ 10,890            | \$ 2,783         | \$ 2,783               | \$ -        |
| Other Sources                         |                      | \$ -             | \$ -                   |             |
| Regional Municipality of Niagara      | \$ 1,500             | \$ 738           | \$ 738                 | \$ -        |
| Ontario Disability Support Program    | \$ 2,000             | \$ 1,171         | \$ 1,171               | \$ -        |
| <b>Total Revenue</b>                  | <b>\$ 69,390</b>     | <b>\$ 13,043</b> | <b>\$ 13,043</b>       | <b>\$ -</b> |
| <b>EXPENSES</b>                       |                      |                  |                        |             |
| <b>Green Shield</b>                   |                      |                  |                        |             |
| Salaries: Contracted Services         | \$ -                 | \$ 2,710         | \$ 2,710               | \$ -        |
| Salaries                              | \$ 32,710            | \$ 4,806         | \$ 4,806               | \$ -        |
| Benefits                              | \$ 4,240             | \$ 835           | \$ 835                 | \$ -        |
| Medical Supplies & Sundry             | \$ 3,213             | \$ -             | \$ -                   | \$ -        |
| IT Licences/Telephone                 | \$ 4,000             | \$ -             | \$ -                   | \$ -        |
| Equipment Maintenance                 | \$ 3,000             | \$ -             | \$ -                   | \$ -        |
| Equipment Replacement                 | \$ 5,000             | \$ -             | \$ -                   | \$ -        |
| Annual Costs                          | \$ 2,000             | \$ -             | \$ -                   | \$ -        |
| Travel                                | \$ 200               | \$ -             | \$ -                   | \$ -        |
| <b>Total Green Shield</b>             | <b>\$ 54,363</b>     | <b>\$ 8,351</b>  | <b>\$ 8,351</b>        | <b>\$ -</b> |
| <b>Fowler Family Foundation</b>       |                      |                  |                        |             |
| Salaries: Contracted Services         | \$ -                 | \$ 903           | \$ 903                 | \$ -        |
| Salaries                              | \$ 8,890             | \$ 1,602         | \$ 1,602               | \$ -        |
| Benefits                              | \$ 2,000             | \$ 278           | \$ 278                 | \$ -        |
| <b>Total Fowler Family Foundation</b> | <b>\$ 10,890</b>     | <b>\$ 2,783</b>  | <b>\$ 2,783</b>        | <b>\$ -</b> |
| <b>Other Sources (ODSP/OW)</b>        |                      |                  |                        |             |
| Medical Supplies/Equipment            | \$ 2,724             | \$ 781           | \$ 781                 | \$ -        |
| Program Supplies                      | \$ 1,413             | \$ 75            | \$ 75                  | \$ -        |
| <b>Total Other Sources Expenses</b>   | <b>\$ 4,137</b>      | <b>\$ 856</b>    | <b>\$ 856</b>          | <b>\$ -</b> |
| <b>Total Expenses</b>                 | <b>\$ 69,390</b>     | <b>\$ 11,990</b> | <b>\$ 11,990</b>       | <b>\$ -</b> |
| <b>Total Surplus</b>                  | <b>\$ -</b>          | <b>\$ 1,053</b>  | <b>\$ 1,053</b>        | <b>\$ -</b> |

Quest Community Health Centre  
Statement of Operations - Dental Program Volunteer Coordinator  
as at June 30, 2018

DRAFT: July 23 18

|                                | Annualized<br>Budget | YTD<br>Budget    | Actual<br>Year to Date | Variance         |
|--------------------------------|----------------------|------------------|------------------------|------------------|
| <b>REVENUE</b>                 |                      |                  |                        |                  |
| Niagara Prosperity Initiative  | \$ 72,265            | \$ 13,139        | \$ 13,139              | \$ 0             |
| <b>Total Revenue</b>           | <b>\$ 72,265</b>     | <b>\$ 13,139</b> | <b>\$ 13,139</b>       | <b>\$ 0</b>      |
| <b>EXPENSES</b>                |                      |                  |                        |                  |
| <b>Salaries &amp; Benefits</b> |                      |                  |                        |                  |
| Salaries                       | \$ 49,294            | \$ 8,963         | \$ -                   | \$ 8,963         |
| Benefits                       | \$ 9,859             | \$ 1,793         | \$ -                   | \$ 1,793         |
|                                | <b>\$ 59,153</b>     | <b>\$ 10,755</b> | <b>\$ -</b>            | <b>\$ 10,755</b> |
| <b>Operations</b>              |                      |                  |                        |                  |
| <b>Purchased Services</b>      | <b>7,028</b>         | <b>1,278</b>     | <b>0</b>               | <b>1,278</b>     |
| Purchased Services: Promotion  | 458                  | \$ 83            | \$ -                   | 83               |
| Administrative Fees            | 6,570                | \$ 1,194         | \$ -                   | 1,194            |
| <b>Program</b>                 | <b>5,168</b>         | <b>940</b>       | <b>0</b>               | <b>940</b>       |
| Office Supplies/Postage        | 275                  | \$ 50            | \$ -                   | 50               |
| Promotion                      | 1,146                | \$ 208           | \$ -                   | 208              |
| Meetings/Collaboratives        | 183                  | \$ 33            | \$ -                   | 33               |
| Travel                         | 1,375                | \$ 250           | \$ -                   | 250              |
| Telephone/Internet/Cell Phone  | 825                  | \$ 150           | \$ -                   | 150              |
| Program Supplies               | 1,364                | \$ 248           | \$ -                   | 248              |
| <b>IT Equipment</b>            | <b>917</b>           | <b>\$ 167</b>    | <b>\$ -</b>            | <b>167</b>       |
| <b>Total Operations</b>        | <b>13,113</b>        | <b>2,384</b>     | <b>0</b>               | <b>2,384</b>     |
| <b>Total Expenses</b>          | <b>72,265</b>        | <b>13,139</b>    | <b>0</b>               | <b>13,139</b>    |
| <b>Total Surplus</b>           | <b>0</b>             | <b>0</b>         | <b>13,139</b>          | <b>(13,139)</b>  |

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**Contract Agreement: May 1, 2018 to April 30 2019**

|                              |           |                         |
|------------------------------|-----------|-------------------------|
| May 1, 2018 - March 31, 2019 | 11 months | \$ 72,265.23            |
| April 30, 2019               | 1 month   | \$ 6,570                |
| <b>Total Contract</b>        |           | <b><u>\$ 78,835</u></b> |



Quest Community Health Centre  
Statement of Operations - Best Practice Spotlight Organization (BPSO)  
as at June 30, 2018

DRAFT: July 23 18

|                                    |    | Annualized<br>Budget |    | YTD<br>Budget |    | Actual<br>Year to Date |    | Variance |
|------------------------------------|----|----------------------|----|---------------|----|------------------------|----|----------|
| <b>REVENUE</b>                     |    |                      |    |               |    |                        |    |          |
| Registered Nurses Assoc of Ontario | \$ | 35,000               | \$ | 5,833         | \$ | 5,833                  | \$ | 0        |
| <hr/>                              |    |                      |    |               |    |                        |    |          |
| Total Revenue                      | \$ | 35,000               | \$ | 5,833         | \$ | 5,833                  | \$ | 0        |
| <b>EXPENSES</b>                    |    |                      |    |               |    |                        |    |          |
| Purchased Services                 | \$ | 33,000               | \$ | 5,500         | \$ | 667                    | \$ | 4,833    |
| Staff Development                  | \$ | 1,000                | \$ | 167           | \$ | -                      | \$ | 167      |
| Program Supplies                   | \$ | 1,000                | \$ | 167           | \$ | -                      | \$ | 167      |
| <hr/>                              |    |                      |    |               |    |                        |    |          |
| Total Expenses                     | \$ | 35,000               | \$ | 5,833         | \$ | 667                    | \$ | 5,166    |
| Total Surplus                      | \$ | -                    | \$ | -             | \$ | 5,166                  | \$ | (5,166)  |

**Contract Agreement: April 1, 2018 to March 31 2019**



Quest Community Health Centre  
Statement of Operations - Senior Pride Network Niagara  
as at June 30, 2018

DRAFT: July 23 18

|  | Annualized<br>Budget | YTD<br>Budget | Actual<br>Year to Date | Variance |
|--|----------------------|---------------|------------------------|----------|
| <b>Ministry Responsible for Senior Affairs</b>           |                      |               |                        |          |
| <b>REVENUE</b>   |                      |               |                        |          |
| Ministry Responsible for Senior Affairs                  | \$ 2,700             | \$ 270        | \$ 270                 | \$ -     |
| Total Revenue  | \$ 2,700             | \$ 270        | \$ 270                 | \$ -     |
| <b>EXPENSES</b>  |                      |               |                        |          |
| Speaker Fees   | \$ 1,000.00          | \$ 100        | \$ -                   | \$ 100   |
| Speaker & Steering Committee                             | \$ 800.00            | \$ 80         | \$ -                   | \$ 80    |
| Speaker Accommodation                                    | \$ 400.00            | \$ 40         | \$ -                   | \$ 40    |
| Brochure/Program   | \$ 200.00            | \$ 20         | \$ -                   | \$ 20    |
| Refreshments   | \$ 300.00            | \$ 30         | \$ -                   | \$ 30    |
| Newspaper Advertising                                    | \$ 300.00            | \$ 30         | \$ -                   | \$ 30    |
| Space Rental   | \$ 300.00            | \$ 30         | \$ -                   | \$ 30    |
| Total Expenses   | \$ 3,300             | \$ 330        | \$ -                   | \$ 330   |
| Less: In Kind Contributions                              | \$ (300)             | \$ (30)       | \$ -                   | \$ (30)  |
| Less: Steering Committee time/travel                     | \$ (300)             | \$ (30)       | \$ -                   | \$ (30)  |
| Total In Kind Contributions                              | \$ (600)             | \$ (60)       | \$ -                   | \$ (60)  |
| Total Expenses   | \$ 2,700             | \$ 270        | \$ -                   | \$ 270   |
| Total Surplus  | \$ -                 | \$ -          | \$ 270                 | \$ (270) |
| <b>Contract Agreement: May 31, 2018 to March 31 2019</b> |                      | 10 months     |                        |          |

**Niagara Community Foundation**

|                              |          |        |        |          |
|------------------------------|----------|--------|--------|----------|
| <b>REVENUE</b>               |          |        |        |          |
| Niagara Community Foundation | \$ 2,000 | \$ 200 | \$ 200 | \$ -     |
| Total Revenue                | \$ 2,000 | \$ 200 | \$ 200 | \$ -     |
| <b>EXPENSES</b>              |          |        |        |          |
| Program Supplies             | \$ 2,000 | \$ 200 | \$ -   | \$ 200   |
| Total Expenses               | \$ 2,000 | \$ 200 | \$ -   | \$ 200   |
| Total Surplus                | \$ -     | \$ -   | \$ 200 | \$ (200) |

*Grant Purpose: Purchase equipment to support 10 cultural competency training workshops related to older LGBTQ2S adults to service provider members of the Senior Pride Network Niagara.*

Quest Community Health Centre  
Statement of Operations - Permanent Site  
May 1, 2013 - June 30, 2018

DRAFT: July 23 18

|                      | Annualized<br>Budget | Ytd expenses<br>March 2014 | YTD expenses<br>March 2015 | YTD expenses<br>March 2016 | YTD expenses<br>March 2017 | YTD expense<br>March 2018 | YTD expense<br>Jun 2018 | Total               |
|----------------------|----------------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|-------------------------|---------------------|
| <b>REVENUE</b>       |                      |                            |                            |                            |                            |                           |                         |                     |
| Ministry of Health   | \$ 1,417,590         | \$ -                       | \$ -                       |                            |                            |                           |                         | \$ 1,417,590        |
| Interest Earned      | \$ -                 | \$ 15,385                  | \$ 19,165                  | \$ 14,246                  | \$ 26,024                  | \$ 14,475                 | \$ 3,932                | \$ 93,227           |
| <b>Total Revenue</b> | <b>\$ 1,417,590</b>  | <b>\$ 15,385</b>           | <b>\$ 19,165</b>           | <b>\$ 14,246</b>           | <b>\$ 26,024</b>           | <b>\$ 14,475</b>          | <b>\$ 3,932</b>         | <b>\$ 1,510,817</b> |

**EXPENSES**

Operations

**MHPM**

|                                      |                     |                  |                  |                  |                  |                  |             |                   |
|--------------------------------------|---------------------|------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| Capital Project - Functional Program | \$ 29,480           | \$ 8,613         | \$ 31,810        | \$ 692           |                  |                  |             | \$ 41,115         |
| Capital Project - RCG/ Furn & Equip  | \$ 13,550           |                  | \$ 4,833         |                  |                  |                  |             | \$ 4,833          |
| Capital Project - Project Management | \$ 120,000          | \$ 31,857        | \$ 9,330         |                  |                  | \$ 31,898        |             | \$ 73,085         |
| Architect                            | \$ 178,500          |                  | \$ 16,665        | \$ 12,479        | \$ 19,911        |                  |             | \$ 49,055         |
| Technical Building Assessment        | \$ -                |                  |                  | \$ 1,434         |                  |                  |             | \$ 1,434          |
| MHPM - Reimbursable Expenses         | \$ -                | \$ 1,050         | \$ 3,169         | \$ 353           | \$ 67            |                  |             | \$ 4,639          |
| Other - Construction Costs           | \$ 1,076,060        |                  | \$ -             |                  |                  |                  |             | \$ -              |
| Other - Project Consultants          | \$ -                |                  |                  |                  |                  |                  |             | \$ -              |
| Office Supplies                      |                     |                  | \$ 8             |                  |                  |                  |             | \$ 8              |
| adj re; transfer                     |                     |                  | \$ -             | \$ -             |                  |                  |             | \$ 1,855          |
| <b>Total Operations</b>              | <b>\$ 1,417,590</b> | <b>\$ 41,520</b> | <b>\$ 65,815</b> | <b>\$ 14,958</b> | <b>\$ 19,978</b> | <b>\$ 31,898</b> | <b>\$ -</b> | <b>\$ 176,025</b> |

Balance of Funds \$ 1,334,793

Total Capital Budget is \$4,725,000

The Ministry of Health will be reducing the cash flow for the capital project by the amount of the interest earned.

Quest Community Health Centre  
 Summary Statement of Operations  
 for the period ended June 30, 2018

July 23 2018

|                                      | Annual<br>Budget    | YTD<br>Budget       | YTD<br>Actual     | Surplus           |
|--------------------------------------|---------------------|---------------------|-------------------|-------------------|
| Quest Operations                     | \$ 3,461,541        | \$ 865,385          | \$ 743,813        | \$ 121,572        |
| USAT                                 | \$ 601,300          | \$ 150,325          | \$ 138,456        | \$ 11,869         |
| MAW                                  | \$ 171,500          | \$ 41,578           | \$ 39,850         | \$ 1,728          |
| <b>LHIN's Programs</b>               | \$ 4,234,341        | \$ 1,057,288        | \$ 922,119        | \$ 135,169        |
| Dental Operatory                     | \$ 69,390           | \$ 13,043           | \$ 11,990         | \$ 1,053          |
| Volunteer Coordinator                | \$ 72,265           | \$ 13,139           | \$ -              | \$ 13,139         |
| Best Practice Spotlight Organization | \$ 35,000           | \$ 5,833            | \$ 667            | \$ 5,166          |
| Senior Pride Network Niagara         | \$ 4,700            | \$ 470              | \$ -              | \$ 470            |
| <b>Non LHIN's Programs</b>           | \$ 181,355          | \$ 32,485           | \$ 12,657         | \$ 19,828         |
| <b>Total</b>                         | <b>\$ 4,415,696</b> | <b>\$ 1,089,773</b> | <b>\$ 934,776</b> | <b>\$ 154,997</b> |



| <b>Permanent Site</b>            | <u>YTD Actuals</u> |                        |
|----------------------------------|--------------------|------------------------|
| Capital Funds Received           | \$ 1,417,590.00    |                        |
| Interest Earned                  | \$ 93,227.00       | \$ 1,510,817.00        |
| <b>Expenses</b>                  |                    |                        |
| ytd, at March 2014               | \$ 41,520.00       |                        |
| ytd, at March 2015               | \$ 65,815.00       |                        |
| ytd, at March 2016               | \$ 14,958.00       |                        |
| ytd, at March 31 2017            | \$ 19,978.00       |                        |
| adjustment re; transfer of funds | \$ 1,853.00        |                        |
| ytd, at March 31, 2018           | \$ 31,900.00       |                        |
| ytd, at June 30, 2018            | \$ -               | \$ 176,024.00          |
| Balance of Capital Funds         | \$ -               | <u>\$ 1,334,793.00</u> |