

Financial Statements of

**QUEST COMMUNITY  
HEALTH CENTRE**

Year ended March 31, 2020



KPMG LLP  
Commerce Place  
21 King Street West, Suite 700  
Hamilton Ontario L8P 4W7  
Canada  
Telephone (905) 523-8200  
Fax (905) 523-2222

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Quest Community Health Centre

### ***Opinion***

We have audited the financial statements of Quest Community Health Centre (the Centre), which comprise:

- the statement of financial position as at end of March 31, 2020
- the statement of operations for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at end of March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standard for not-for-profit organizations.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Page 2

### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P', with a small upward tick at the end.

Chartered Professional Accountants, Licensed Public Accountants

Hamilton, Canada

June 25, 2020

# QUEST COMMUNITY HEALTH CENTRE

## Financial Statements

Year ended March 31, 2020

---

	Page
Statement of Financial Position .....	1
Statement of Operations .....	2
Statement of Cash Flows .....	3
Notes to Financial Statements .....	4
Schedule 1 – Community Health Centre Programs .....	10
Schedule 2 – Ontario Seniors Dental Care Program .....	11
Schedule 3 – Community Funded Projects .....	12

# QUEST COMMUNITY HEALTH CENTRE

## Statement of Financial Position

March 31, 2020, with comparative information for 2019

	2020	2019
<b>Assets</b>		
Current assets:		
Cash	\$ 1,221,297	\$ 702,121
Accounts receivable	66,609	33,358
HST recoverable	167,567	78,120
Prepaid expenses	51,678	51,661
	<u>1,507,151</u>	<u>865,260</u>
Restricted assets (note 6)		
Cash – capital monies for assets under construction	1,371,884	1,349,669
Capital asset – (note 2)	457,885	465,939
	<u>\$ 3,336,920</u>	<u>\$ 2,680,868</u>

## Liabilities and Net Assets

Current liabilities		
Accounts payable and accrued liabilities (note 3)	\$ 449,849	\$ 78,946
Due to Local Health Integration Network ("LHIN") and Ministry of Health and Long-Term Care ("MOHLTC") (note 4)	876,691	717,127
Deferred revenue (note 5)	180,611	69,187
	<u>1,507,151</u>	<u>865,260</u>
Deferred capital monies for assets under construction (note 6)	1,371,884	1,349,669
Deferred capital contributions (note 7)	457,885	465,939
	<u>1,829,769</u>	<u>1,815,608</u>
Net assets		-
Commitments (note 8)		
Subsequent event (note 11)		
	<u>\$ 3,336,920</u>	<u>\$ 2,680,868</u>

See accompanying notes to financial statements

On behalf of the Board

  
Chair

  
Director

# QUEST COMMUNITY HEALTH CENTRE

## Statement of Operations

Year ended March 31, 2020, with comparative information for 2019

	Community Health Centre Programs	Ontario Seniors Dental Care Program	Community Funded Projects	2020	2019
<b>Revenue:</b>					
LHIN / MOHLTC	\$ 4,341,073	\$ -	\$ -	\$ 4,341,073	\$ 4,227,591
Niagara Region	-	624,675	-	624,675	-
ODSP/Ontario Works/other revenue	-	-	34,225	34,225	5,388
Amortization of deferred contributions	90,622	-	8,526	99,148	74,544
Niagara Prosperity Initiative	-	-	24,380	24,380	54,455
Registered Nurses' Association Ontario	-	-	50,000	50,000	35,000
Fowler Family Foundation	-	-	46,419	46,419	44,042
Trillium	-	-	32,136	32,136	-
Aboriginal Health Access Centre rental income	6,768	-	-	6,768	1,128
Queenston Pharma Star rental income	6,750	-	-	6,750	6,752
Pharmacy (Centre de Sante IPC)	5,000	-	-	5,000	-
Green Shield	-	-	-	-	10,654
Niagara Community Foundation	-	-	-	-	2,000
Province of Ontario	-	-	-	-	1,526
Utilized for capitalized items	(85,758)	-	(5,336)	(91,094)	(102,010)
	4,364,455	624,675	190,350	5,179,480	4,361,070
<b>Expenditures:</b>					
Salaries and benefits	2,604,772	144,740	173,435	2,922,947	2,480,960
Physician services	731,315	-	-	731,315	664,408
Program supplies and services	88,753	409,190	5,048	502,991	76,584
Occupancy expense	209,672	4,500	-	214,172	180,179
IT expenses and support	136,519	33,999	-	170,518	196,388
Amortization of capital assets	90,622	-	8,526	99,148	74,544
Purchased services	67,506	-	-	67,506	157,491
Staff and board development	49,739	2,219	424	52,382	56,444
Cleaning	49,484	1,626	-	51,110	50,530
Operations and maintenance	49,038	700	891	50,629	68,821
Telephone	38,524	1,248	256	40,028	25,120
Advertising and promotion	15,234	13,148	750	29,132	58,298
Staff recruitment	13,066	10,584	-	23,650	7,276
Dues and memberships	16,809	166	-	16,975	24,955
Insurance	16,453	-	-	16,453	12,660
Professional fees	15,593	-	-	15,593	15,774
Travel expenses	11,247	116	896	12,259	23,584
Office supplies	9,627	2,431	41	12,099	25,659
Interest and bank charges	4,126	-	-	4,126	3,040
Resource material	196	-	-	196	3,805
Organizational development	-	-	-	-	24,003
Meeting and forum expenses	7,835	8	83	7,926	8,858
Miscellaneous cost recovery	(21,239)	-	-	(21,239)	(19,797)
	4,204,891	624,675	190,350	5,019,916	4,219,584
Surplus before undernoted items	159,564	-	-	159,564	141,486
<b>Other income:</b>					
Gain on disposal of capital assets	-	-	-	-	3,243
Net repayable to funding sources	(159,564)	-	-	(159,564)	(144,729)
Surplus	\$ -	\$ -	\$ -	\$ -	\$ -

See accompanying notes to financial statements.

# QUEST COMMUNITY HEALTH CENTRE

## Statement of Cash Flows

Year ended March 31, 2020, with comparative information for 2019

	2020	2019
Cash provided by (used in):		
Operations:		
Surplus	\$ -	\$ -
Items not affecting cash		
Amortization of deferred contributions	(99,148)	(74,544)
Amortization of capital assets	99,148	74,544
Changes in non-cash operating working capital:		
Accounts receivable	(33,251)	(26,198)
HST recoverable	(89,447)	(17,990)
Prepaid expenses	(17)	27,546
Accounts payable and accrued liabilities	370,903	(34,300)
Due to MOHLTC	159,564	(338,580)
Deferred revenue	111,424	(44,504)
Deferred capital monies for assets under construction	22,215	18,808
	541,391	(415,218)
Cash flows from investing activities:		
Acquisition of capital assets - operating monies	(91,094)	(111,767)
Deferred capital contributions	91,094	111,767
	-	-
Increase (decrease) in cash	541,391	(415,218)
Cash, beginning of year	2,051,790	2,467,008
Cash, end of year	\$ 2,593,181	\$ 2,051,790
Cash consists of:		
Cash	\$ 1,221,297	\$ 702,121
Cash – capital monies for assets under construction	1,371,884	1,349,669
Cash, end of year	\$ 2,593,181	\$ 2,051,790

See accompanying notes to financial statements.



# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements

Year ended March 31, 2020

---

The Quest Community Health Centre (the Centre) was incorporated on August 31, 2007 as a non-profit organization. The Centre provides a range of comprehensive primary care, health promotion and capacity building services particularly targeting communities and individuals experiencing social, economic, and cultural barriers to care, including homeless populations. Target populations include:

- General Primary Healthcare Services for individuals without a healthcare provider who meet the priority populations
- Individuals experiencing mental health, addictions or concurrent disorders,
- Street-involved populations (homeless, under-housed, sex trade workers)
- Isolated seniors
- Low Income Seniors (OSDP)
- Sexually and gender diverse populations (LGBTQ+),
- At-risk children, youth and families
- Individuals who frequent the Emergency Department for care/opioid-dependent (USAT),
- Migrant Agricultural Workers (MAWP) – individuals in Virgil, Vineland, Beamsville and St. Catharines who participate in the Temporary Foreign Worker Program

Quest CHC enhances client care and outcomes through the use of interprofessional teams working collaboratively with other service providers in the community such as hospitals, mental health, addictions, and other organizations focused on addressing the social determinants of health. The Centre is a registered charity and is exempt from income tax legislation.

## 1. Significant accounting policies:

The financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

### (a) Revenue recognition:

The Centre follows the deferral method of accounting for contributions. Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. In circumstances where grant monies relate to more than one fiscal period, unexpended monies are deferred and recognized in the year in which the related expenses are incurred.

# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements

Year ended March 31, 2020

---

## 1. Significant accounting policies (continued):

### (b) Capital assets:

Capital assets are recorded at cost. Depreciation is provided using the declining balance basis at the following annual rates:

Asset	Rate
Equipment	20%
Dental equipment	20%
Computer equipment	30%
Vehicle	30%

Contributed capital assets are recorded at fair value at the date of contribution. Assets are not depreciated until put into use.

### (c) Contributed materials and services:

Contributed materials and services, which are used in the normal course of the Centre's operations and would otherwise have been purchased, are recorded at their fair value at the date of contribution if fair value can be reasonably estimated.

### (d) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

### (e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Centre has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements

Year ended March 31, 2020

## 1. Significant accounting policies (continued):

### (e) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Centre determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Centre expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

### (f) Allocation of expenses:

The Centre records a number of its expenses by program. The costs of each program includes the costs of personnel, premises and other expenses that are directly related to providing the program.

The Centre allocates certain of its general support expenses by identifying the appropriate basis of allocating each expense. Administration and corporate governance are not allocated.

## 2. Capital assets:

			2020	2019
	Cost	Accumulated depreciation	Net book value	Net book value
Equipment	\$ 415,952	\$ 298,722	\$ 117,230	\$ 146,537
Dental equipment	121,582	87,480	34,102	37,291
Computer equipment	279,307	157,976	121,331	87,573
Vehicle	36,533	14,796	21,737	31,053
Capital under construction	163,485	—	163,485	163,485
	\$ 1,016,859	\$ 558,974	\$ 457,885	\$ 465,939

## 3. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$34,105 (2019- \$16,727), which includes amounts payable for payroll related taxes.

# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2020

## 4. Due to Local Health Integration Network and Ministry of Health and Long-Term Care:

The Centre is funded by the Hamilton Niagara Haldimand Brant Local Health Integration Network and the Ministry of Health and Long-Term Care and the continuation of the Centre is dependent on this funding. Surplus funding, if any, is determined by management and is recorded as a liability at the end of the fiscal year. This amount is subject to review by the MOHLTC and adjustments, if any, arising there from are recognized in the period in which they become known.

	2020	2019
March 31, 2018	572,398	572,398
March 31, 2019	144,729	144,729
March 31, 2020	159,564	-
Balance, end of year	\$ 876,691	\$ 717,127

## 5. Deferred revenue:

These contributed monies are to be used exclusively in the operations of the Dental Operatory. The deferred monies will be recognized as revenue as the related expenditures are incurred.

	Balance, beginning of year	Received during the year	Realized as revenue during the year	2020	2019
Niagara Region	\$ -	\$ 75,235	\$ -	\$ 75,235	\$ -
Ontario Trillium Foundation	-	67,500	(32,138)	35,362	-
Fowler Family Foundation II	-	70,000	(26,741)	43,259	-
Fowler Family Foundation I	19,679	-	(19,679)	-	19,679
Henry Schein	33,831	-	(22,853)	10,978	33,831
Donations	15,677	100	-	15,777	15,677
Balance, end of year	\$ 69,187	\$ 212,835	\$(101,411)	\$ 180,611	\$ 69,187

# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2020

## 6. Deferred capital monies for assets under construction:

The Centre has been approved for a capital grant by the MOHLTC for an amount up to \$4,725,300. Of this approved amount \$1,417,590 was received from the MOHLTC on May 31, 2013. Interest revenue earned on the monies have been reflected as additions to this amount. During the year nil (2019-\$nil) was expended and the total expenditures to date are \$163,485. These costs will not be amortized until the assets are put into use.

	2020	2019
Balance, beginning of year	\$ 1,349,669	\$ 1,330,861
Interest revenue	22,215	18,808
<b>Balance, end of year</b>	<b>\$ 1,371,884</b>	<b>\$ 1,349,669</b>

## 7. Deferred capital contributions:

Deferred capital contributions related to capital assets represent capital contributions received or receivable for the purchase of capital assets. The amortization of capital contributions is recorded as revenue on a basis that corresponds with the amortization of the related capital asset and is recorded as revenue in the statement of operations.

	MOHLTC	Dental Operatories	2020	2019
Balance, beginning of year	\$ 439,337	\$ 26,602	\$ 465,939	\$ 438,473
Contributions during the year	85,758	5,336	91,094	102,010
Amortization of deferred capital contributions	(90,622)	(8,526)	(99,148)	(74,544)
<b>Balance, end of year</b>	<b>\$ 434,473</b>	<b>\$ 23,412</b>	<b>\$ 457,885</b>	<b>\$ 465,939</b>

## 8. Commitments:

The Centre was committed to payments under an operating lease for its interim site of \$14,506 monthly plus HST and including a portion for CAM charges. This lease was renewed on July 4, 2019 and the terms have not changed. The Centre maintains the same payments on a month by month basis.

# QUEST COMMUNITY HEALTH CENTRE

Notes to Financial Statements (continued)

Year ended March 31, 2020

---

## 9. Pension plan:

During the year, the Centre contributed to a defined contribution plan with Sun Life Financial on behalf of some of its employees. The amount contributed in the current year to the pension plan was \$22,570 (2019 - \$24,400) for current service and is included as an expenditure in the statement of operations.

During the year, the organization entered into an agreement with the Healthcare of Ontario Pension Plan (HOOPP), a multi-employer defined benefit pension plan for some of its employees. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on length of service and rates of pay. Employees and employers contribute jointly to the plan. The pension plan contributions have been accounted for as a defined contribution plan because the information required to account for as a defined benefit plan is not readily available.

The amount contributed to HOOPP for the current year is \$226,418 (2019 - \$171,913) for current service and is included as an expenditure in the statement of operations.

## 10. Financial risks:

### (a) Liquidity risk:

Liquidity risk is the risk that the Centre will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Centre manages its liquidity risk by monitoring its operating requirements. The Centre prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

There have been no significant change to the liquidity risk exposure from 2019.

### (b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Centre is exposed to credit risk with respect to the accounts receivable. The Centre assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts.

There have been no significant change to the credit risk exposure from 2019.

## 11. Subsequent event

Subsequent to March 31, 2020 the COVID-19 outbreak was declared a pandemic by the World Health Organization. This has resulted in governments worldwide, including the Canadian, Ontario and municipal governments, enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and physical distancing, have caused material disruption to businesses globally and in Ontario resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions however the success of these interventions is not currently determinable. An estimate of the financial effect is not practicable at this time.

# QUEST COMMUNITY HEALTH CENTRE

## Schedule 1 – Community Health Centre Programs

Year ended March 31, 2020

	Health Centre	USAT	MAW	2020	2019
<b>Revenue:</b>					
LHIN / MOHLTC	\$ 3,600,873	\$ 563,500	\$ 176,700	\$ 4,341,073	\$ 4,227,591
Amortization of deferred contributions	90,622	–	–	90,622	66,557
Aboriginal Health Access Centre rental income	6,768	–	–	6,768	1,128
Queenston Pharma Star rental income	6,750	–	–	6,750	6,752
Centre de Sante IPC	5,000	–	–	5,000	–
Utilized for capitalized items	(85,758)	–	–	(85,758)	(102,010)
	3,624,255	563,500	176,700	4,364,455	4,200,018
<b>Expenditures:</b>					
Salaries and benefits	1,946,645	528,399	129,728	2,604,772	2,381,334
Physician services	731,315	–	–	731,315	664,408
Occupancy expense	185,992	14,187	9,493	209,672	180,179
IT expenses and support	133,853	–	2,666	136,519	192,413
Amortization of capital assets	90,622	–	–	90,622	66,557
Program supplies and services	80,591	751	7,411	88,753	71,490
Purchased services	51,006	–	16,500	67,506	117,987
Staff and board development	45,323	3,857	559	49,739	56,444
Cleaning	45,486	–	3,998	49,484	50,530
Operations and maintenance	47,416	171	1,451	49,038	68,133
Telephone	31,977	4,939	1,608	38,524	25,120
Dues and memberships	15,811	998	–	16,809	24,955
Insurance	16,453	–	–	16,453	12,660
Professional fees	15,593	–	–	15,593	15,774
Advertising and promotion	15,135	–	99	15,234	54,927
Staff recruitment	13,066	–	–	13,066	7,276
Travel expenses	641	7,920	2,686	11,247	22,962
Meeting and forum expenses	7,797	38	–	7,835	8,791
Office supplies	6,886	2,240	501	9,627	25,541
Interest and bank charges	4,126	–	–	4,126	3,040
Resource material	196	–	–	196	3,805
Organizational development	–	–	–	–	24,003
Miscellaneous cost recovery	(21,239)	–	–	(21,239)	(19,797)
	3,464,691	563,500	176,700	4,204,891	4,058,532
Surplus before undernoted items	159,564	–	–	159,564	141,486
<b>Other income:</b>					
Gain on disposal of capital assets	–	–	–	–	3,243
Net repayable to funding sources	(159,564)	–	–	(159,564)	(144,729)
<b>Surplus</b>	<b>\$ –</b>	<b>\$ –</b>	<b>\$ –</b>	<b>\$ –</b>	<b>\$ –</b>

# QUEST COMMUNITY HEALTH CENTRE

Schedule 2 – Ontario Seniors Dental Care Program

Year ended March 31, 2020

	Start up costs	Operations	2020	2019
<b>Revenue:</b>				
Niagara Region	\$ 462,737	\$ 161,938	\$ 624,675	\$ –
<b>Expenditures:</b>				
Program supplies and services	405,006	4,184	409,190	–
Salaries and benefits	–	144,740	144,740	–
IT expenses and support	33,999	–	33,999	–
Advertising and promotion	13,148	–	13,148	–
Staff recruitment	10,584	–	10,584	–
Occupancy expense	–	4,500	4,500	–
Office supplies	–	2,431	2,431	–
Staff and board development	–	2,219	2,219	–
Cleaning	–	1,626	1,626	–
Telephone	–	1,248	1,248	–
Operations and maintenance	–	700	700	–
Dues and memberships	–	166	166	–
Travel	–	116	116	–
Meeting and forum expenses	–	8	8	–
	462,737	161,938	624,675	–
<b>Surplus</b>	\$ –	\$ –	\$ –	\$ –



## QUEST COMMUNITY HEALTH CENTRE

Schedule 3 – Community Funded Projects

Year ended March 31, 2020

	Volunteer Coordinator	Best Practice Spotlight Organization	Dental Operatories	Trillium	2020	2019
<b>Revenue:</b>						
Registered Nurses'						
Association of Ontario	\$ –	\$ 50,000	\$ –	\$ –	\$ 50,000	\$ 35,000
Fowler Family Foundation	26,740	–	19,679	–	46,419	–
Peer support	–	–	–	32,136	32,136	44,042
Niagara Prosperity Initiative	24,380	–	–	–	24,380	54,455
Henry Schein	–	–	22,854	–	22,854	–
ODSP/ Ontario works / other revenue	–	–	11,371	–	11,371	5,388
Amortization of deferred contributions	–	–	8,526	–	8,526	7,987
Green Shield	–	–	–	–	–	10,654
Niagara Community Foundation	–	–	–	–	–	2,000
Province of Ontario	–	–	–	–	–	1,526
Deferral for future amortization	–	–	(5,336)	–	(5,336)	–
	51,120	50,000	57,094	32,136	190,350	161,052
<b>Expenditures:</b>						
Salaries and benefits	49,696	50,000	42,532	31,207	173,435	99,626
Amortization of capital assets	–	–	8,526	–	8,526	7,987
Program supplies and services	107	–	4,920	21	5,048	5,094
Travel expenses	443	–	48	405	896	622
Operations and maintenance	–	–	891	–	891	688
Telephone	–	–	48	208	256	–
Staff and board development	–	–	129	295	424	–
Meeting and forum expenses	83	–	–	–	83	67
Office supplies	41	–	–	–	41	118
Purchased services	–	–	–	–	–	39,504
IT expenses and support	–	–	–	–	–	3,975
Advertising and promotion	750	–	–	–	750	3,371
	51,120	50,000	57,094	32,136	190,350	161,052
<b>Surplus</b>	\$ –	\$ –	\$ –	\$ –	\$ –	\$ –

